

O‘ZBEKISTON RESPUBLIKASI
OLIY TA‘LIM, FAN VA INNOVATSIYALAR VAZIRLIGI
FARG‘ONA DAVLAT TEXNIKA UNIVERSITETI



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BARQAROR INVESTITSIYA SIYOSATI

(Sustainable Investment Policy)

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FARG‘ONA DAVLAT TEXNIKA UNIVERSITETI BARQAROR INVESTITSIYA SIYOSATI

(Fergana State Technical University: Sustainable Investment Policy)

1. Kirish

Jahon miqyosida barqaror rivojlanish va iqlim o‘zgarishi muammolari dolzarblashib borayotgan bir sharoitda, oliy ta‘lim muassasalari o‘z faoliyatida barqarorlik tamoyillarini joriy etishlari muhim ahamiyat kasb etmoqda. Farg‘ona Davlat Texnika Universiteti (FDTU) rahbariyati va jamoasi O‘zbekiston Respublikasining investitsiyalar va barqaror rivojlanishga doir qonun hujjatlari, jumladan “Davlat investitsiyalari to‘g‘risida”gi Qonun hamda “O‘zbekiston – 2030” strategiyasida belgilangan ustuvor yo‘nalishlarga muvofiq holda, barqaror investitsiya siyosatini shakllantirish va amalga oshirishni maqsad qilgan. Ushbu siyosat orqali universitet o‘z moliyaviy va moddiy resurslarini samarali boshqarib, ularni atrof-muhitga mas‘uliyatli, ijtimoiy jihatdan foydali va uzoq muddatli istiqbolga xizmat qiluvchi tarzda yo‘naltirishni ko‘zda tutadi.

Mazkur siyosatni joriy etishda universitetimiz dunyodagi ilg‘or oliy ta‘lim muassasalarining tajribasiga tayanadi. Shuningdek, ushbu siyosat xalqaro barqarorlik reyting tizimlari mezonlariga muvofiqlashtirilgan holda ishlab chiqilgan bo‘lib, universitetning global maydondagi obro‘sini oshirish va barqaror rivojlanish maqsadlariga erishishiga xizmat qiladi.

2. Maqsad

Mazkur Barqaror investitsiya siyosatining asosiy maqsadi – universitet investitsiya faoliyatida barqaror rivojlanish tamoyillarini tizimli ravishda tatbiq etishdir. Siyosat universitet mablag‘larini sarflash va loyihalarni tanlash jarayonlarida ekologik barqarorlik, ijtimoiy mas‘uliyat va iqtisodiy samaradorlikni hisobga olishni ta‘minlaydi. Shu orqali FDTUning strategik maqsadlariga erishish, xususan resurslardan oqilona foydalanish, atrof-muhitga salbiy ta‘sirni kamaytirish hamda jamiyat uchun qo‘shimcha qiymat yaratuvchi tashabbuslarni qo‘llab-quvvatlash ko‘zda tutiladi.

3. Qo‘llanish sohasi

Ushbu siyosat Farg‘ona Davlat Texnika Universitetining barcha tuzilmaviy bo‘linmalari va faoliyat yo‘nalishlariga tatbiq etiladi. U universitetning investitsiya bilan bog‘liq har qanday faoliyati – moliyaviy resurslarni jalb qilish va sarflash, kapital loyihalarni rejalashtirish, infratuzilmani rivojlantirish, xaridlar va kontraktlashtirish jarayonlari –da qo‘llaniladi. Siyosat talablari universitetning barcha darajadagi rahbarlari, moliya bo‘limlari,

xo‘jalik xizmatlari hamda investitsiya loyihalarini amalga oshiruvchi shaxslar tomonidan bajarilishi majburiydir. Mazkur hujjat FDTUning boshqa ichki normativ hujjatlari (masalan, moliyaviy boshqaruv qoidalari, xarid siyosati va h.k.) bilan birgalikda amal qiladi hamda ularga qo‘shimcha tarzda barqarorlik masalalariga doir yo‘riqnomalarni beradi.

4. Asosiy tamoyillar

Barqarorlik va uzoq muddatli istiqbolga yo‘naltirilganlik: Universitet investitsiyalari qisqa muddatli natijalardan ko‘ra uzoq muddatli barqaror rivojlanish maqsadlariga xizmat qilishi lozim.

Qonunchilikka muvofiqlik: Investitsiya faoliyati O‘zbekiston Respublikasi qonunlari va normativ hujjatlariga (xususan, investitsiyalar va barqaror rivojlanish sohasidagi qonunlarga) to‘la muvofiq holda amalga oshiriladi.

Ekologik va ijtimoiy mas‘uliyat: Barcha loyihalar va xaridlarda atrof-muhitga ta‘sir va ijtimoiy natijalar e‘tiborga olinadi, salbiy ta‘sirlarni minimallashtirish va ijobiy ta‘sirlarni rag‘batlantirish tamoyili qo‘llaniladi.

Shaffoflik va hisobdorlik: Investitsiyalar bo‘yicha qarorlar qabul qilish jarayoni oshkora bo‘lishi, manfaatdor tomonlar oldida hisobdorlik ta‘minlanishi lozim.

Innovatsiya va ilg‘or tajribalar: Universitet yangi texnologiyalar va yechimlarni qo‘llab-quvvatlagan holda, xalqaro ilg‘or amaliyotlardan (Oksford, NUS, Tsinghua kabi) foydalanadi va doimiy takomillashuvga intiladi.

Moliyaviy barqarorlik: Investitsiya qarorlari qabul qilinayotganda moliyaviy xavfsizlik, tavakkalchilikni boshqarish va investitsiyalarning iqtisodiy samaradorligi (daromadlilik) e‘tiborda tutiladi.

5. Strategik yo‘nalishlar

Barqaror infratuzilma va kampus: Universitet kampusida ekologik barqaror infratuzilmani yaratish, jumladan energiya tejamkor texnologiyalarni joriy etish, qayta tiklanuvchi energiya manbalaridan foydalanish, yashil hududlarni kengaytirish hamda bino va inshootlarni “yashil” standartlar asosida qurish va modernizatsiya qilish. Bu orqali UI GreenMetric reytingi doirasida energiya, suv, chiqindi va transport mezonlari bo‘yicha universitet ko‘rsatkichlarini yaxshilash maqsad qilingan.

“Yashil” xaridlar va yetkazib beruvchilar: Xaridlar jarayonida ekologik toza, energiya samarador va ijtimoiy jihatdan mas‘ul mahsulot hamda xizmatlarni afzal ko‘rish. Yetkazib beruvchilar va pudratchilardan barqarorlik mezonlariga rioya etishni talab etish, zarur hollarda ular bilan barqaror amaliyotlar bo‘yicha hamkorlik qilish.

Ta'lim, ilmiy tadqiqot va innovatsiyalar: Barqaror rivojlanish mavzusini o'quv dasturlari va ilmiy-tadqiqot ishlariga integratsiya qilish uchun investitsiyalar yo'naltirish; jamiyat va atrof-muhitga foyda keltiruvchi innovatsion ishlanmalarni moliyalashtirish. Bu yo'nalish QS Sustainability reytingidagi ta'lim va tadqiqot ko'rsatkichlarini yaxshilashga xizmat qiladi.

Hamkorlik va mablag' jalb etish: Barqarorlik sohasida xalqaro va mahalliy tashkilotlar (sanoat korxonalarini, davlat va nodavlat tuzilmalar) bilan hamkorlikni kuchaytirish. Barqaror tashabbuslar uchun grantlar, texnik yordam va maxsus investitsiyalarni jalb etish orqali moliyaviy manbalarni boyitish.

Ijtimoiy-iqtisodiy rivojlanishga hissa: Investitsiya loyihalarini tanlashda nafaqat moliyaviy samaradorlik, balki ularning Farg'ona viloyati hamda jamiyat rivojlanishiga qo'shadigan ijtimoiy-iqtisodiy hissasi ham e'tiborga olinadi. Universitet tashabbuslari orqali yangi ish o'rinlari yaratish va mahalliy hamjamiyat farovonligini oshirish ham ko'zda tutiladi.

6. Amalga oshirish mexanizmlari

Mas'ul tuzilma va mas'ullar tayinlash: Siyosatni hayotga tatbiq etish uchun universitet miqyosida maxsus ishchi guruh yoki kengash tuziladi. Guruh tarkibiga universitet rahbariyati, moliya va xo'jalik bo'limlari vakillari, zarur bo'lsa – professor-o'qituvchilar hamda talabalar kiradi. Ushbu guruh siyosatni amalga oshirish, chora-tadbirlar rejasini ishlab chiqish va bajarilishini muvofiqlashtirish uchun mas'ul bo'ladi.

Chora-tadbirlar rejasini: Siyosatni bosqichma-bosqich joriy etish uchun aniq tadbir va muddatlarni o'z ichiga olgan rejalar ishlab chiqiladi. Unda infratuzilmani yaxshilash, o'quv dasturlarini boyitish, xodimlarni o'qitish va moliyalashtirish manbalarini aniqlash kabi yo'nalishlar qamrab olinadi.

Kriteriyalar va tartiblarni integratsiya qilish: Universitetning moliyaviy rejalashtirish, byudjet taqsimoti, loyihalarni baholash hamda xarid qilish jarayonlariga barqarorlik bo'yicha mezonlar kiritiladi. Yangi loyiha yoki xarid tasdiqlanishidan avval uning mazkur mezonlarga muvofiqligi baholanadi (masalan, atrof-muhitga ta'sir darajasi, energiya tejamkorligi, ijtimoiy foydasi).

Malaka oshirish va targ'ibot: Xodimlar va talabalar uchun barqaror investitsiya tamoyillariga oid treninglar, seminarlar va axborot kampaniyalari tashkil etiladi. Barqaror rivojlanish mavzusida ochiq ma'ruzalar va davra suhbatlari o'tkazilib, barcha manfaatdor tomonlarning xabardorligi oshiriladi.

Axborot va hisobot berish: Siyosat ijrosi yuzasidan muntazam ma'lumot yig'ish va tahlil qilish tizimi yo'lga qo'yiladi. Har yili universitet rahbariyatiga barqarorlik bo'yicha erishilgan natijalar to'g'risida hisobot taqdim etiladi, bunda QS va UI GreenMetric reyting ko'rsatkichlaridagi o'zgarishlar ham aks etadi. Hisobotning asosiy ma'lumotlari universitet rasmiy veb-saytida e'lon qilinishi mumkin.

Moliyaviy ta'minot: Siyosatda nazarda tutilgan tadbirlarni amalga oshirish uchun zarur moliyaviy resurslar ajratiladi. Bunda imkon qadar xalqaro grantlar va maxsus jamg'armalar mablag'larini jalb qilishga intilish lozim.

7. Monitoring va baholash

Ushbu siyosat ijrosi ustidan doimiy monitoring o'rnatiladi va belgilangan ko'rsatkichlar asosida baholanadi. Mas'ul ishchi guruh har chorakda amalga oshirilgan tadbirlarni ko'rib chiqib, ularning samaradorligini tahlil qiladi. Asosiy monitoring ko'rsatkichlariga energiya iste'moli va tejash darajasi, chiqindi hajmining qisqarishi, qayta tiklanuvchi energiya ulushi, ijtimoiy ahamiyatga molik loyihalar soni hamda QS va UI GreenMetric reytinglaridagi o'rin va ballar kiradi. Yiliga kamida bir marotaba siyosat ijrosining umumiy holati universitet Kengashi yoki vasiylik kengashida muhokama qilinadi va zarur hollarda siyosatga o'zgartish yoki qo'shimchalar kiritish masalasi ko'rib chiqiladi.

Baholash natijalari asosida siyosatning samaradorligi tahlil qilinib, keyingi davr uchun ustuvor vazifalar belgilanadi. Monitoring va baholash jarayonida oshkoralik tamoyiliga rioya etilib, erishilgan asosiy natijalar haqida universitet jamoasi va keng jamoatchilik muntazam xabardor qilinadi (masalan, yillik barqarorlik hisobotlari orqali). Shu tariqa, siyosat ijrosi davomida olingan saboqlar asosida hujjatni takomillashtirish va FDTUning umumiy rivojlanish strategiyasiga integratsiya qilish imkoni yaratiladi.

8. Tegishli hujjatlar

1. O'zbekiston Respublikasi Qonuni "Investitsiyalar va investitsiya faoliyati to'g'risida";
2. O'zbekiston Respublikasi "O'zbekiston – 2030" strategiyasi;
3. QS World University Rankings: Sustainability reytingi mezonlari;
4. UI GreenMetric World University Ranking mezonlari.

SUSTAINABLE INVESTMENT POLICY (ENGLISH TRANSLATION)

1. Introduction

In a context where the problems of sustainable development and climate change are becoming increasingly urgent worldwide, it is becoming increasingly important for higher education institutions to implement the principles of sustainability in their activities. The leadership and staff of Fergana State Technical University (FSTU) aim to formulate and implement a sustainable investment policy in accordance with the legislative acts of the Republic of Uzbekistan on investments and sustainable development, including the Law “On State Investments” and the priority areas set out in the “Uzbekistan - 2030” strategy. Through this policy, the university intends to effectively manage its financial and material resources and direct them in an environmentally responsible, socially beneficial and long-term perspective. In implementing this policy, our university relies on the experience of leading higher education institutions in the world. Also, this policy has been developed in accordance with the criteria of international sustainability rating systems, which will help the university to increase its reputation in the global arena and achieve sustainable development goals.

2. Purpose

The primary purpose of this Sustainable Investment Policy is to systematically integrate sustainable development principles into the University’s investment activities. The policy ensures that in the processes of allocating funds and selecting projects, the University accounts for environmental sustainability, social responsibility, and economic efficiency. In this way, it is intended to help FSTU achieve its strategic goals – in particular, by promoting the prudent use of resources, reducing negative environmental impact, and supporting initiatives that create added value for society.

3. Scope

This policy applies to all structural units and areas of activity of Fergana State Technical University. It covers any activities related to investments – including the mobilization and expenditure of financial resources, planning of capital projects, infrastructure development, and procurement and contracting processes – within the University. The requirements of the policy are mandatory for all levels of university leadership, financial departments, administrative services, as well as individuals involved in implementing investment projects. This document operates in conjunction with the University’s other internal regulations (such as financial management rules, procurement

policies, etc.) and provides supplemental guidance on sustainability matters within those frameworks.

4. Main Principles

Sustainability and Long-Term Orientation: University investments should serve long-term sustainable development goals rather than short-term gains.

Compliance with Legislation: All investment activities shall be carried out in full accordance with the laws and regulations of the Republic of Uzbekistan (particularly those pertaining to investments and sustainable development).

Environmental and Social Responsibility: Every project and purchase must consider environmental impact and social outcomes, applying the principle of minimizing negative impacts and enhancing positive benefits.

Transparency and Accountability: The decision-making process for investments must be transparent, and accountability to stakeholders must be ensured.

Innovation and Best Practices: The University supports new technologies and solutions, leverages international best practices (such as those of Oxford, NUS, and Tsinghua), and strives for continuous improvement.

Financial Sustainability: Investment decisions will take into account financial security, risk management, and economic efficiency (return on investment).

5. Strategic Directions

Sustainable Infrastructure and Campus: Develop an environmentally sustainable campus infrastructure, including implementing energy-efficient technologies, utilizing renewable energy sources, expanding green spaces, and constructing or modernizing buildings according to “green” standards. Through these measures, the University aims to improve its performance in UI GreenMetric criteria such as energy, water, waste, and transportation.

Green Procurement and Supply Chain: Prioritize eco-friendly, energy-efficient, and socially responsible products and services in all procurement processes. Require suppliers and contractors to adhere to sustainability criteria, and collaborate with them on sustainable practices when necessary.

Education, Research, and Innovation: Invest in integrating sustainable development topics into curricula and research; fund innovative projects and scientific research that enhance societal and environmental benefits. This strategy also aims to improve education and research indicators in the QS Sustainability rankings.

Partnerships and Funding Mobilization: Strengthen collaboration on sustainability with international and local organizations (industry, government, and NGOs). Augment financial resources by attracting grants, technical assistance, and dedicated investments for sustainable initiatives.

Contribution to Socio-Economic Development: Consider not only financial returns but also the socio-economic contributions of investment projects to the development of the Fergana region and society at large. University initiatives are expected to create new jobs and enhance the well-being of the local community as part of their outcomes.

6. Implementation Mechanisms

Responsible Structure and Personnel: A dedicated working group or council will be established at the University level to implement this policy. The group will include representatives of the University leadership, finance and administrative departments, and – if necessary – faculty and student representatives. This body is responsible for executing the policy, developing action plans, and coordinating their implementation.

Action Plan: A detailed action plan with specific initiatives and timelines will be developed for phased implementation of the policy. This plan will encompass improvements to infrastructure, integration of sustainability into curricula, staff training programs, and identification of funding sources.

Integration of Criteria and Procedures: Sustainability criteria will be embedded into the University's financial planning, budget allocation, project evaluation, and procurement procedures. Before any new project or purchase is approved, its compliance with these criteria will be assessed (for example, environmental impact level, energy efficiency, and social benefit).

Capacity Building and Promotion: Training sessions, workshops, and awareness campaigns on sustainable investment principles will be organized for staff and students. Public lectures and roundtables on sustainable development will be held to raise awareness among all stakeholders.

Information and Reporting: A system for regular data collection and analysis will be implemented to monitor policy execution. An annual report on sustainability outcomes will be presented to the University leadership, reflecting progress and changes in QS and UI GreenMetric indicators. Key information from this report may be published on the University's official website for transparency.

Financial Support: Necessary financial resources for the measures outlined in this policy will be allocated. The University will also endeavor to attract additional funding through international grants and special funds to support its sustainability initiatives.

7. Monitoring and Evaluation

The implementation of this policy is monitored on a regular basis and assessed against established indicators. The responsible working group reviews the implemented measures on a quarterly basis and analyzes their effectiveness. Key monitoring indicators include energy consumption and savings, waste reduction, renewable energy share, number of socially significant projects, and QS and UI GreenMetric rankings. At least once a year, the overall status of policy implementation is discussed by the University Council or Board of Trustees, and if necessary, the issue of amendments or additions to the policy is considered. Based on the assessment results, the effectiveness of the policy is analyzed and priority tasks for the next period are set. The principle of transparency is observed in the monitoring and evaluation process, and the university community and the general public are regularly informed about the main results achieved (for example, through annual sustainability reports). This allows for the improvement of the document based on lessons learned during the implementation of the policy and its integration into the overall development strategy of FDTU.

8. Relevant Documents

1. Law of the Republic of Uzbekistan “On State Investments”;
2. “Uzbekistan – 2030” National Strategy;
3. QS World University Rankings: Sustainability criteria;
4. UI GreenMetric World University Ranking criteria.